



Michael S. Byrd Attorney
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Campbell Centre II
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Via Email

Re: Dr. Janis Fowler Gulde
Bay Area Transitional Clinic
Transfer of Patients and Ownership
Our File No. 21XX.001

To Whom It May Concern:

Our firm has been retained to assist in the transition of ownership of the practice from Dr. Janis Fowler Gulde to another physician. The documentation and transition of practice ownership and patient care typically takes ninety days to accomplish. It becomes difficult, if not impossible, to maintain patient care and to document appropriately the transition of patients and ownership if the owner is not available.

Best Regards,

A handwritten signature in blue ink that reads 'Michael S. Byrd'.

Michael S. Byrd

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